

(For Custodian)

**POWER OF ATTORNEY TO ATTEND**  
**THE EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS (“EGMS”)**  
**OF PT. UNILEVER INDONESIA Tbk (THE "COMPANY")**  
**DATED 20<sup>th</sup> NOVEMBER 2019**

The undersigned:

Name : \_\_\_\_\_  
Address : \_\_\_\_\_  
Title : \_\_\_\_\_

Holder of Identity Card (Kartu Tanda Penduduk/KTP) number \_\_\_\_\_ issued by \_\_\_\_\_ on \_\_\_\_\_ (copy of valid Identity Card is enclosed), in this matter act for and on behalf of \_\_\_\_\_ [name of the Custodian Banks/Securities Company], which is act pursuant to the power of attorney dated \_\_\_\_\_ (copy of power attorney-enclosed), as custodian of and act for and on behalf of \_\_\_\_\_ (hereinafter referred to “**Principal**”), which is represented as holder/owner of \_\_\_\_\_ shares in the Company, do hereby power of attorney on:

1. Name : \_\_\_\_\_  
Address : \_\_\_\_\_  
Title : \_\_\_\_\_  
Identity Card : Number \_\_\_\_\_  
Issued by \_\_\_\_\_  
Date of issuance \_\_\_\_\_  
(copy of valid Identity Card is enclosed)

and/or

2. Name : \_\_\_\_\_  
Address : \_\_\_\_\_  
Identity Card : Number \_\_\_\_\_  
Issued by \_\_\_\_\_  
Date of issuance \_\_\_\_\_  
(copy of valid Identity Card is enclosed)

(either singly as well as jointly will hereinafter be referred to as the “**Attorney**”),

----- **S P E C I F I C A L L Y** -----

to represent and act for and on behalf of the Principal in attending the Extraordinary General Meeting of Shareholders (“**EGMS**”) of the Company to be convened at the Company’s Head Office, Grha Unilever, Green Office Park Kav 3, Jalan BSD Boulevard Barat, BSD City, Tangerang, on 20<sup>th</sup> November 2019 or any adjournment thereof and participating in the discussions at the EGMS, casting the votes which the

Principal as shareholder of the Company shall be entitled to cast at such EGMS, in accordance with the voting instructions set forth as follows:

EGMS AGENDA		VOTING INSTRUCTION		
		Agree	Against	Abstain
Agenda Extraordinary General Meeting of Shareholders				
1.	Approval of changes in the composition of the Company's Board of Directors and Board of Commissioners:			
	a.1. Resignation of Mr. Mahendra Siregar from his position as Independent Commissioners of the Company.			
	a.2. Resignation of Mrs. Amparo Cheung Aswin from her position as Director of the Company.			
	a.3. Resignation of Mr. Vikram Kumaraswamy from his position as Director of the Company.			
	a.4. Appointment Mr. Rizki Raksanugraha as member of Board of Director.			
	a.5. Appointment Mr. Arif Hudaya as member of Board of Director.			
	Note: The Profile of candidate Board of Directors and Board of Commissioner is detailed on the Appendix.			
2.	Approval on the proposed change of the nominal value of the Company's share (Stock Split) and amendment to Article 4 of the Articles of Association of the Company caused by the Stock Split.			

This power of attorney has been conferred on the Attorney under the following conditions:

- a. this Power of Attorney shall not be amended and/or cancelled/withdrawn without prior written notification from the principal to the Board of Directors of the Company, such notification to be received by the Board of Directors of the Company no later than 3 (three) business days prior to the date of the EGMS and if the Board of a Director of the Company does not so receive such a written notification from the Principal, the Board of Directors of the Company is entitled to assume and conclude that this power of attorney is still valid at the date of the EGMS, on 20<sup>th</sup> November 2019;
- b. the Principal undertakes to fully accept and to ratify all actions performed by the Attorney on behalf of the Principal, by virtue of this power of attorney;
- c. the Principal confers this power of attorney with the right to delegate this power of attorney to other persons; and
- d. this power of attorney shall be effective as from the date 19<sup>th</sup> November 2019.

IN WITNESS WHEREOF, this power of attorney is executed in \_\_\_\_\_, on the \_\_\_\_\_ day of \_\_\_\_\_ 2019.

For the Principal,

Attorney,

Stamp Duty  
Rp. 6.000,-

\_\_\_\_\_

Notes:

1. If this power of attorney is executed in the Republic of Indonesia, it must be signed with the stamp duty of Rp 6,000,- and the signature of the Principal and the date of the signing thereof shall be affixed on such stamp duty.
  2. To the Shareholders having their registered address overseas, if this power of attorney is executed outside the Republic of Indonesia, this power of attorney shall be notarized and subsequently legalized by the Embassy/Consulate of the Republic of Indonesia having its jurisdiction covering the territory where this power of attorney will be signed, or in the absence of any Embassy/Consulate of the Republic of Indonesia, this power of attorney shall be legalized in accordance with the local rules.
  3. A shareholder of the Company may be represented at the Meeting by one or more persons who is/are authorized to represent and act for and on behalf of the Principal according to the Articles of Association of the Principal, provided that (i) copy of the latest Articles of Association of the Principal prevailing at the date of the Meeting; and (ii) a document regarding the appointments of the incumbent Board of Directors and the Board of Commissioners or authorized party(ies) entitled to represent the Principal, accompanied with evidence of notification of their appointments to the Minister of Law and Human Rights of the Republic of Indonesia and registration in the Register of Companies at the Ministry of Industry and Trade of the Republic of Indonesia, must be submitted to the officer-in-charge of the Meeting prior entering the Meeting room.
  4. In accordance with paragraph 15.3. of Article 15 of the Articles of Association of the Company, the Chairman of the Meeting shall be entitled to request any person attending the Meeting to prove that they are entitled to attend the Meeting.
  5. In accordance with paragraph 15.5. of Article 15 of the Articles of Association of the Company, members of the Board of Directors, members of the Board of Commissioners and employees of the Company may be appointed as a proxy of a shareholder of the Company in this Meeting, but the votes they cast in their capacity as a proxy of any shareholder of the Company shall not be counted in voting.
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**APPENDIX**  
**PROFILE OF THE CANDIDATE BOARD OF DIRECTORS**  
**AND BOARD OF COMMISSIONERS**  
**PT. UNILEVER INDONESIA Tbk**

**RIZKI RAKSANUGRAHA**

Indonesian citizen, born in Bandung, West Java, domiciled in Jakarta. Joined Unilever in 2019 as Director and Vice President of Supply Chain Indonesia. Rizki Raksanugraha has more than 20 years of experience in the Supply Chain world and is responsible for supply chain operational controls in several countries and regions such as Indonesia, Thailand in Bangkok, Middle East in Riyadh, Europe in the Netherlands and Greater China in Guangzhou.

Prior to joining Unilever Indonesia, Rizki Raksanugraha was the Director of Operations at Danone Indonesia since August 2016. He earned a bachelor of engineering from the University of Indonesia (1990), an MBA from Monash University Melbourne and MM from IPMI Jakarta (2001), and a Master of Philosophy from Maastrich School of Management, Netherlands (2007).

**ARIF HUDAYA**

Indonesian citizen, born and domiciled in Jakarta. He has been with Unilever for 23 years from 1996 until now, starting his career as Management Trainee at Unilever Indonesia. He has held several senior positions including Commercial Director for Personal Care (2002-2003), Commercial Director for Sales Division (2003-2005), and Corporate Controller (2009-2012) at Unilever Indonesia; Category Oral & Marketing Finance Director at Unilever Plc, London, UK (2005-2009); Global Market Strategy Director at Unilever Asia Private Ltd. Singapore (2012-2015); National Finance Director at Unilever Malaysia Holding Bhd which also covers regions including Singapore, Cambodia, Laos and Myanmar (2015-2016); and Chief Financial Officer at Unilever Philippines (2016-2019).

Arif Hudaya holds a BSc degree in Banking and International Finance from Cass Business School, City University, London.